

INTRA/INTERSERVICE POLITICS

Six services at least: USA, USN, USMC, USAF, USCG, Spec-Ops

I. US MARINE CORPS

Start with **USMC** because I am trying to live my life according to real Marine Motto-----Read less/Run more

No one else has an USMC like US

It is hugely successful politically---have to admire if you believe in bureaucratic competition. National institution like Notre Dame (FBI). Success is largely due to US Army.

Founded November 10, 1775 (Congress voted to create 2 battalions of Marines to invade Nova Scotia—it didn't happen).

USMC Missions

1. Ship Guards 1789- to protect ship officers from men
2. Guard Naval Installations 1800-rational for barracks system, shore jobs
3. Expeditionary Infantry—1900 our colonial enforcers---first in Philippines; 4th Marines left Shanghai in 1941
4. Amphibious Assault Force—1910 advances bases for Navy, FMF in 1930s, WWII

Still linger---

1. Naval Reformist tried to disband. T. Roosevelt tried to kill in 1908, Congress reversed. finally off in 1990s
2. Shipyards opposed; came off gates in 1990s, but FAST
3. Colonial troops ---State Dept. falls in love; embassy guards
4. Amphibious--- army tries to kill after WWII ; force structure written into law 1952; Inchon last opposed and done with only 1/3 of a division plus Army

USMC is Creation of US Army

- > WWI more than 40 Army divisions and two Brigades of Marines
- > WWII Army keeps USMC out of Europe; does more landings; develops combat engineer brigades

- > Post WWII Truman says its just Navy's police force but with a propaganda machine exceed only by Stalin
- > Korea MacArthur again/ Douglas Mansfield Act (3 plus 1). Histories imply USMC did better, but not so.
- > Vietnam ---Army sends them to border as far from HQ and press as possible; AF tries to take air component away. Marines generate a story that they had the answer but Army ignored.

- > Gulf ---80K Marines, 275K soldiers
 - 293 TV mentions vs. 271 for Army
 - 75 mentions in WP vs. 61 for Army
 - 37 on ABC vs. 19 for Army

Medal for soldier who took film back; Army refused to let reporters along; Boomer put in HQ. Truman said Marine Squad 10 riflemen and a PR agent

Currently argue that 20 % of capability at 3% of cost----but V-22; F-35B, AAV, lightweight 155; LHAs, LPHs

But what about SEALS? A Marine Corps mistake?

II. US ARMY

Lots of rivals, but internally focused. Operational success depends on combined arms effort. The Brotherhood of combat arms. No one out in front/showing off. Status within. No branch insignia for general officers. Decisions by committee.

Happy to rid itself of USAF---taking glory and money. Never protest loudly relationship as Marines always do with Navy

Bad relations with Guard (Congress/amateurs), USMC (Congress/PR—just signs up, dose not deliver), Spec Ops (Congress/glory hogs/ just cause trouble) but doesn't care. Focused internally. Head gear, posts.

PR examples----CofS runs during lunch hour; Vice refuses to go to Capitol Hill; Four Stars didn't have time for dinners with Senators;. Pride in its awkwardness. Singing sergeants.

Broke back of technical corps in WWII and Cold War. Corps of Engineers only one left—got Environmental and Army green. Aviation now part of brotherhood.

Cares mostly about numbers, not equipment (USAF eats its \$)

Likes faithful servant notion but its internally focused---operational army tries to get away from Congress—HQ in late 19th Century.

Future Combat System ---getting in big leagues.

Still fighting with NG, MC, Special Ops

Is the Army becoming the Marine Corps? Expeditionary, LAV=Stryker, combat uniform, Prepo

III. US NAVY

A separate DOD ---own Air Force and Army, nuclear weapons, auxiliaries. Own language and ranks. Own enemies---Royal Navy, Japanese in WWII. Contrast with Soviets---their 5th service (air was under general, small naval infantry); USN built it into global menace.

Decentralized---really three parts: air, surface, submarine. Lives with balance fleet---everyone gets share; internally competitive.

Decentralization kept aviation in and attached.

Fights unification, jointness.

No one officer in charge until WWII. One Navy pennant. Baronies nearly killed by Admiral Owens, but can't be killed.

Everyone belongs to same Church—literally. Dominated by USNA. Only one CNO not from USNA and he killed himself.

No competition today; 10X next fleet which is its faithful companion. Contest in past with Royal Navy from birth, 19th Century, Hero Teddy Roosevelt, WWI, Naval treaties in 1920s (1 to 1 ratio), WWII, founding of NATO. Now Royal Navy part of fleet. Everyone speaks USN.

No rival except USAF. Like USAF has big contractor following. Sea power is all maritime industry has works together to support USN. No ship less than \$1 billion. Carriers \$7 billion. New destroyer \$3.5 Billion; New carrier \$13 billion.

Accepts politics (loves Congressmen, presidents). Kills traditions for ships. Battleships for states, but then SSBNs, CGNs, SSNs. Never an admiral to run for president (12 generals) but many served recently. But all except naval aviator since 1920s have built carriers. Homeporting.

Lehman forces goal of 600 after retirement of WWII fleet, but actually more because Navy counts funny. Bid out ports. Webb quit when 600 ship Navy stopped at 594.

Seabased strike big challenge for USAF. But how can it fight terrorists?

IV. US AIR FORCE

Has answer ----avoid slog through enemy on ground. Costly in lives, but it is the answer. WWI source of faith, but only USAF and Royal try. In WWII 8th AF lost tens of thousands, killed hundreds of thousands. Korea. Vietnam. But Still the answer. Gulf War. Serbia/Kosovo. Gulf War II.

Pilots---really Bomber generals in charge, but now fighters. Vietnam made fighter pilots out of all but then really still bombers. missile guys used to drop out at MG. The C-141 Weapon System.

Lives well.

Likes technology. Aviation industry until recently was 50% dependent upon government (military). Big ticket projects. F-35, FA-22, C-17 plus space.

Most purple, likes jointness. Lots of staff officers. Has centralizing intent. Air Component Commander.

Challenges are Space/ UAVs but are they really? Same idea.

V. US COAST GUARD

5th largest fleet; 12th largest AF in world.

50 Frigates. The Navy's little brother. Happy to go to whatever war Navy fights. WWII, Korea, Vietnam, Gulf. but now Navy doesn't have much else to do.

Fish and Haitians

Has been dominated by its Deepwater officers. Deepwater Project was its pre-9/11 future

The leader in Homeland Security
Mixes law enforcement and military

Deepwater program.

VI. US SPECIAL OPERATIONS COMMAND

Has own budget; Secretary. R&D. No Marines until 2006.

Did Marines miss both Seals, SOPs?

Found a war in Afghanistan

How big 20K? 30K? 50K? When does it stop being elite?

War on Terror is its war.

VII. JOINTNESS

Like the United Way -----no choice; collusion. But fighting each other is the American Way—police and fire; FBI vs. CIA, ICE vs DEA, DOJ vs. FTC

Is it realistic? Could it survive real war? Joint when there is nothing else to do, no war that absorbs all its resources. WWII, Cold War.

Jointness in acquisition or operations?

Why the religion? Planners at heart. Why do civilians like it? Why are congressmen going along?

Neglected missions. Really?

PC—Marine in charge of STRAT COM, EURCOM, Chairman JCS
Leads to trouble; Afghanistan.

Joint and interagency? Coordination, but for what purpose? In who's interest?

Can Jointness work? Can competition cause trouble?