## PREPARING FOR THE NEXT WAR

Course was about how we structure civil/mil in US. We covered the relations among and between the services, the reserves, contractors, OSD, Congress, the President, the parties, the media, the public and our allies. Key issue: centralization/decentralization.

We have an Empire (and plans to maintain it ---Primacy and Preemption) and are just beginning to come to grips with its implications as a result of the al Qaeda attacks, Iraq project, and the attitude of "allies" and others.

Let's consider some questions:

- 1. What are the likely threats to US security in next 15/20/25 years?
- 2. What forces, budget, and strategies do we need to meet these threats?
- 3. What factors shape the forces/budget/strategies we have; how are they affected by threats?
- 4. How do Jointness, the AVF, and technology trends affect ability to meet challenges?
- 5. Is a transformation of the military necessary to meet the threats?
- 6. How will the concern domestic security (Homeland Security Dept.) affect the politics of defense?
- 7. Will the Republican and Democrat party positions on defense change?
- 8. Will the balance between the executive and legislative branches change because of changes in threat and/or politics?
- 9. What services or parts of the services, if any, are in jeopardy?
- 10. Is the Empire viable? Will the US public support it? Will our "allies"?
- 11. Are there any domestic threats to the Empire? Think again.

What do you want to bet on?

Your judgments on these questions?

My judgments? The Transformation Office's? Whose?

A structure that pits ideas and interests against one another?

It works in the economy, politics, and education---can it work in defense? What is required to make it happen? Why is there resistance? Why the desire to have a plan? Why the need to centralize? Hedge against uncertainty.

Are analogies really any good?

- The economy—companies plan but....
- The political system---is there competition?
- The legal system----advocacy
- The educational system; science
- The international system---chaos

How about half the current budget? Lots of R&D and lots of rivalry?

Who prevents this from happening? Civilians? The services? Contractors?