Urban Transportation, Land Use, and the Environment in Latin America: A Case Study Approach

Lecture 11:

The Santiago Metropolitan Area

Transport System: Brief History

- Horse trams and steam trains (to San Bernardo and Puente Alto) by turn of Century
- By 1930s, city has one of most extensive electric tram networks in South America
 - 220 kms, 210 passengers/year
 - Dismantling begun in 1945
- By 1960s (first land regulatory plan)
 - Plans also laid for Metro system
 - Construction begun on ring road (Vespucio), Avenida Kennedy (East to Las Condes) and the PanAmerican Highway

Policy Context

• Urban Policy

- Strongly influenced at national level
 - Specific policy interests fluctuating in time with politics
- 1993 policy-formulation process recs:
 - <u>Goals:</u> decentralization; environment and quality of life; equity in access to goods and services; economic growth and modernization; more a balanced distribution of population and economic activity across the country (CED, et al., 1994).
 - <u>Measures:</u> capacity building; institutional improvement; strengthened role of local governments (Municipalities); improvement in regional planning instruments and processes; improvements in urban information systems; internalization of external costs, promoting the use of non-motorized transportation and shorter trips, densification and mixing of land uses, "subcenters")
 - "Ideal" rhetoric, but, nothing formal still written...policy vacuum prevails

Policy Context

- Urban Transport Policy
 - Strongly influenced at national level
 - For long time, an ad hoc amalgam of activities at different government levels
 - Santiago reaches crisis by the 1970s, early 1980s SECTU, later SECTRA, is born
 - Develops, formalizes evaluation techniques, data collection, etc.
 - Technical, demand- and system-management perspective (engineering approach); little consideration to land use alternatives as management option
 - No formal "policy" exists, "rational" rhetoric disarticulated by different apparent "schools of thought" prevailing among institutions
 - The "infrastructure camp" v/s the "management camp"
 - Ultimately determined by who has the money?

Today's Transport Modes & Infrastructure

- Cars, Buses (*Micros*), Trucks Taxis, fixed route taxis (*colectivos*), Metro, Suburban Rail, Walk, Bike
- Approx. 4,700 kms of roadways
 - Plus, Vespucio Ring Road and the Pan American Highway
- Two Segregated Busways
 - 5 km segment and ~10 km stretch
- Differentiated and (in city center) segregated bus stops
- 3 Metro Lines: 40 kms, 51 stations, 68 trains, built at \$1.6 billion (US\$1999)
- Suburban Rail: 9 stations, 85 kms south to Rancagua

NMT Facilities



 Wide sidewalks and wellsignaled pedestrian facilities increasingly common (especially in heavy commercial areas)
 Few bicycle facilities





Major Recent Projects in Greater Santiago

- Upgrade of Ring Road (Vespucio) in North, Northwest
- Overpass/underpass on Kennedy Highway to the East (Las Condes)
- Major Road upgrades in Southeastern suburbs
- Completion of Metro Line 5 to city center

Major Recent Projects in RM

Completion of Route 78 (Autopista del Sol) to Port of San Antonio upgrade of Route 57 north to Los Andes (road to Argentina) • upgrade of Route 68 west to Valparaiso

System Management

- UOCT (Operative Traffic Control Unit)
 - Traffic Light Operations (1600 intersections)
 - 80% on pre-established timing (traffic-count based); 16% dynamic control (SCOOT); 4% sensor-activated
- One-way streets during peak periods
- La Restriccion vehicle restriction, similar to Hoy no Circula, in place since late 1980s.
 - Odd-even scheme implemented during pollution months
 - Initially, aimed to reduce on-street fleet by 20%
 - In 1993, cars with catalysts exempted
 - Currently in force 4 March to 31 December
 - Includes private cars, trucks, school buses, taxis, buses & trucks (during off peak periods) w/out advanced pollution control techs.
 - Currently reduces approx. 8% of cars on any given day
 - With higher pollution days, can be expanded.

System Management

 Using pollution as a force for "immediate actions" March – December:

– 9 "vias exclusivas" for public transport

- During AM Peak (7:30 10:00)
 - Three additional lanes and PM Peak added during pollution episodes

- "Reversible Lanes" for Private Transport
Primarily during AM peak

Bus System History

• 1970s: Strong state intervention

 Private operators, but all key variables (frequency, routes, fares) under government control

• 1979-1982: Complete deregulation

- Part of government neo-liberal reforms
- Fares, routes, operations
- Problems already evidenced
- 1982-1988: Partial re-regulation
 - Over routes (particularly in the center city) and vehicle age
- 1988: Complete deregulation, again
 - Only controls over vehicle quality via inspections

Bus System by 1990

• Results are in

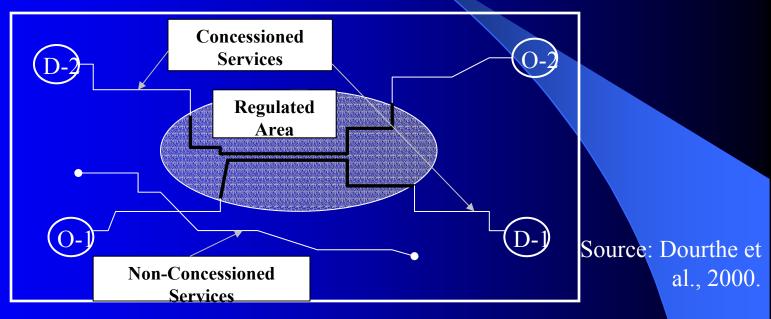
- <u>Positives</u>: Supply and service area expansion, frequency increase
 - 1978-1985: Bus and Minibus fleet grew 50% and 75% (respectively)
- <u>Negatives</u>: Decline in occupancy rates (50%), cartel control of fares and entry (self-regulating "mafia"), old vehicles, poor maintenance, devastating public image (in face of motorization)
 - By 1991: 13,500 vehicles, average age of 14 years
 - Bus oversupply estimated at 4,000 vehicles, consuming \$24.4 million per year in excess fuel, 10% excess of PM emissions
 - 10-fold increase in bus fare relative to minimum family wage (77-87)

Early 1990s: The Process of Bus System Reform

<u>The Early 1990s – process of reform</u>

- Purchase of oldest vehicles on street
 - 2,600 vehicles at cost of \$14 million
- 18-year old age limit established
 - Implying further retirement of 2,000 vehicles (91-94)
- Emissions standards
 - From 1990 to 94: Permitted exhaust opacity levels, $32\% \Rightarrow 9\%$
 - 1993: all new engines, EPA-91
 - 1996: EPA-94

 1990 – The Legal Foundation
 Concessioning (public bidding) of routes where congestion, pollution, and/or safety concerns exist



- Service Terminals (Os and Ds) established
- Routes outside "regulated area" are flexible

- Route and frequency criteria must be met within the "regulated area"

Concession Basis

- Routes and Frequencies Bid must present a fleet consistent with these requirements
- Vehicle Age lower average age, greater points
 - 10-year limit for traditional buses; 14-year-old limit for buses meeting EPA standard
- Vehicle Capacity higher avg. capacity, more points
- Formalization of the operators with clearly defined legal representative
- **Fares** in bid, operator chooses from four possible fares, lower far, greater points
 - A formula for fare increases set: a weighted sum that includes the variation in fuel, tire, labor, US & Brazilian exchange rate & other costs (adjustment indices come from independent agency – INE)

Concession Stages

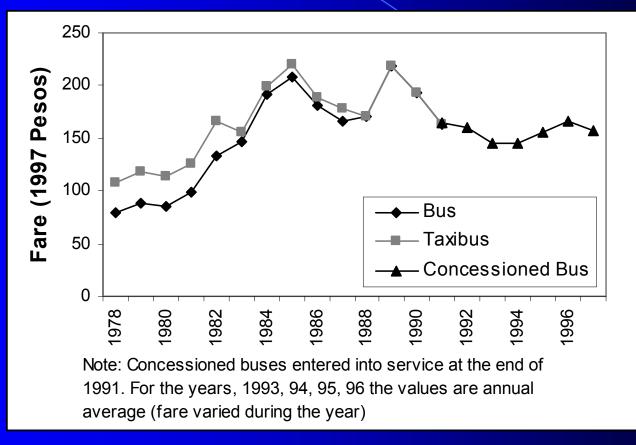
• 1992 – 36 month term

- Automatically extendable if certain conditions met, re: vehicle technology and driver remuneration
- 1998 60 month term
 - With automatic 6 month extension by Ministry possible
 - Additional incentives to improve quality of service
 - Operators meeting a minimum percentage of fleet with EPA technology, with automatic transmission, A/C, and minimum fleet % using CNG had right to:
 - increase fare by 10% after 1st year,
 - in the fourth year, extend by an additional five years the term of the concession
 - Due to the variation in demand (peak, off-peak, holidays, vacation periods) allow predetermined frequency adjustments
 - Authority maintains right to alter service requirements based on demand changes over time

Results

- "Regulated Area" now 270 km²
- Reduction and modernization of the fleet
 - 1992: 13,550 vehicles, avg. age 14
 - 2000: 9,000 vehicles, avg. age 4
 - Investment of US\$ 500 million by private sector
- Improved Service Quality
 - Travel times (despite slightly increased wait time), comfort, cleanliness, safety, uniformity of service and information
- **Pollution**. > one-half buses comply with EPA-91/94
- Modernization of buses operators
- Fare Stabilization and De-politicization
 - Fares remained roughly constant since 1991 (~US\$0.30)

Evolution in Bus Fares

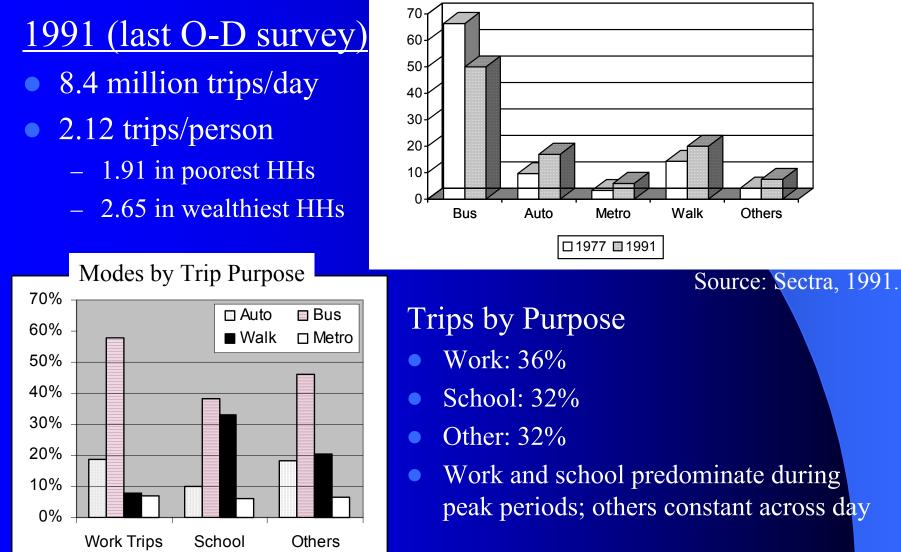


Source: Dourthe et al., 2000.

Bus Concessions: Some Comments

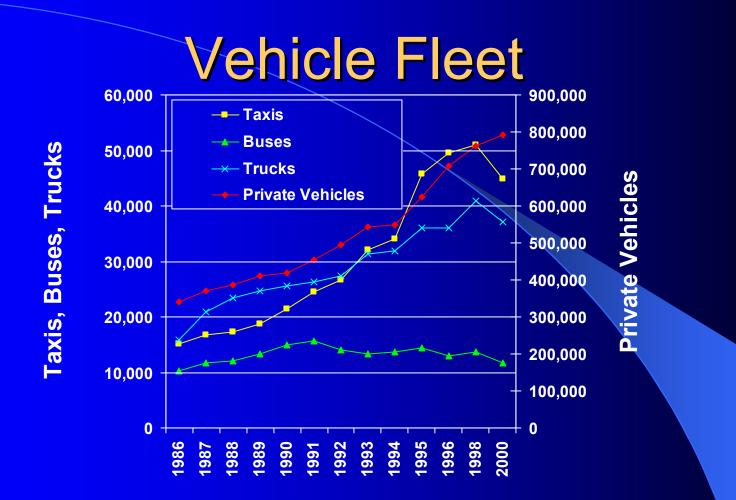
- Fare Reductions: Actually began before concession contracts in place (10/92)
- Current & Future competition?
 - Higher technical requirements (vehicles) imply fewer potential operators
 - 1998, 97% (280 routes) bid maximum fare: CH\$190
 - 76% bid for just one route (return of collusion?)
 - Competition or price setting by Ministry?
- Despite reduced bus fleet size, still apparent excess capacity
 - particularly during certain times of day, on certain routes
- Safety, Security
 - Battle to implement new charging techniques (still unresolved)
 - Unable to change driver remuneration method
 - Still competition on the street

Passenger Travel Demand



Note: Metro includes all combinations

Mode Share: % of All Trips



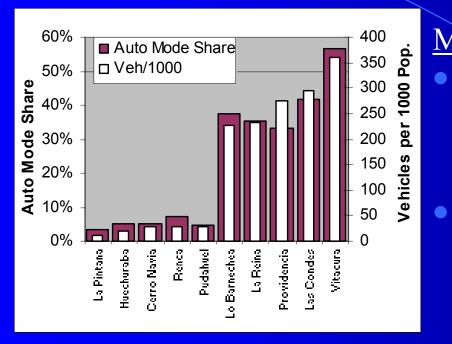
Fleet Growth Rates: 1986-1996

- Private Vehicles: 6%
- Taxis: 7.8%
- Buses: 1%
- Trucks 6%

Motorization Rate

- 1952: 14 private vehicles per 1000
- 1977: 60 private vehicles per 1000
- 2000: 129 private vehicles per 1000
- A.A. Growth 86-96: 4%

Wealth, Motorization, Mode Share



Motorization Rate & Income

• Kain & Liu (1994)

- Income explains >90% of HH vehicle ownership
- Income Elasticity: 1.06-1.16

Zegras & Gakenheimer (2000) - using 1998 data for entire RM

 % HH private vehicle ownership increases with Avg. HH income at elasticity of 0.82 (r²=70)

Motorization Rate & Mode Share

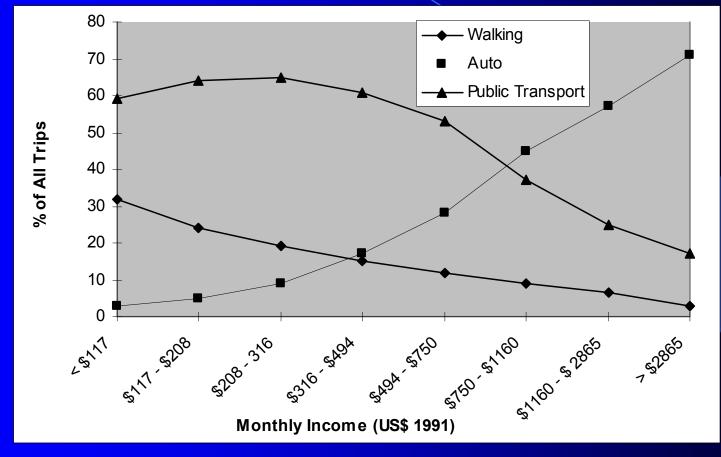
- Kain & Liu (1994)
 - Auto ownership explains 96% of auto use
 - Elasticity of auto mode share to ownership of nearly 1.
- Zegras & Gakenheimer (2000) estimates suggest a short term elasticity of 0.80 and long term of 1.22
 - Suggesting that today's auto mode share roughly 22%-24% of all trips

Motorization Rate, Mode Share, Trips – Growth in Time

	1977	1991	Annual Growth
Autos/ 1000 Population	60	90	3%
Auto Mode share	9.8%	15.8%	3.4%
Trips/Capita	1.14	2.13	4.4%
Motorized Trips/Capita	0.95	1.7	4.2%

Source: SECTRA, 1991.

Income, Motorization, Mode Share – What Future the Bus?



Source: Farah, et al, 1993.

Bus System – Ongoing Challenges

Specific to Private Sector Ownership-Operations

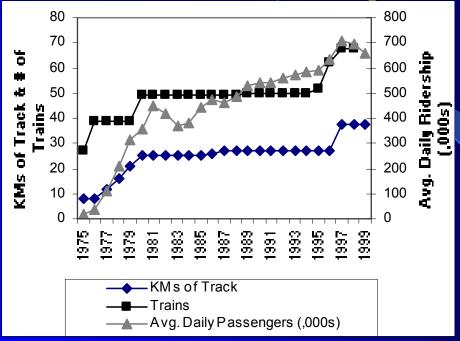
- On-Street competition for passengers
- Service and fare integration
 - Nearly all services run periphery to periphery
 - Often long, torturous routes, with duplication on dense corridors
- "Formalization" of the companies
 - Many traits of informal roots remain
- Challenges to the System in General
- Service & fare differentiation
 - Marginal cost pricing possible?
 - Higher quality service for higher paying patrons?
- Travel & wait time
 - Bus trip times on average 70% longer than auto

Overall public perception & status – what role public policy?
 For how much longer will the private operators be viable?

Bus System, Suburbanization, Equity



The Metro: A Public Transport "Success Story"?



- Generally increasing ridership with supply expansion
- Does it offer "alternative to the car"?
 - Metro's data shows that within "areas of influence" public transport mode share goes up to 76% (Metro 52%, bus 24%) (Metro, 2000)
 - At aggregate comuna level controlling for auto ownership public transport mode share positively correlates with Metro presence
 R² = 60% (Zegras & Gakenheimer, 2000)

Metro: Performance Indicators

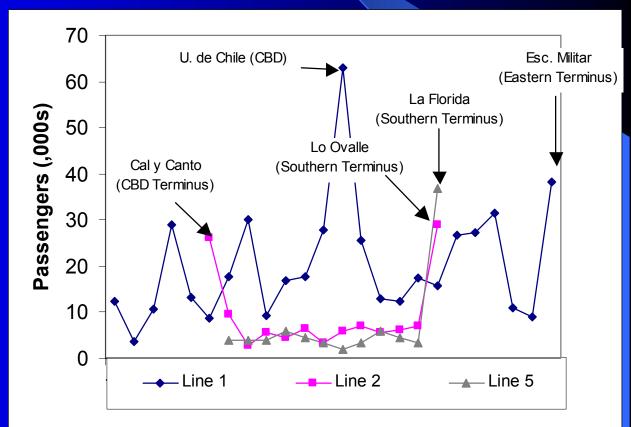
Since 1995, has recorded operating surpluses

- Incomes: fare, publicity, rent (locales in stations)
- Costs: personnel, energy, maintenance, depreciation
- Uneven Line Utilization
 - Peak demands on Line 1 approach 70% of system theoretical capacity (50,000 pax/hour/direction)
 - Lines 2 and 5 less than 30%
 - Remember Mexico City?
 - Similarly, 35% of system (Line 1) carries 70% of users

Line 1 "Success" – Land Use
Seven stations with >25,000 entering pass./day
Line 2 reaches this level only at terminal stations
Line 5 only at southern terminal station

• Line's 2 and 5 – cost savings measures (initial construction costs) reduce integration with urban fabric

• Great majority of Metro trips start and end as pedestrian trips (generally >65%)



Metro: Service Integration

- Despite minimal service integration, buses and colectivos provide important peak feeder service
 - 8-9 AM: 26% and 13%, respectively
 - 6:30 10 PM: 23% and 16%, respectively
- Integration terminals figure prominently in future expansion plans (so-called miniextensions)
 - Hope, in part, to attract private capital
 - As in case of Line 5 Terminal Bellavista de la Florida

Bellavista de La Florida

Metro expropriated land for a Metrobus transfer station and then, via a concession, granted development rights to a supermarket chain.

 Company invested ~ US\$3.7 million to develop the underground transfer station in return for the rights to use the surface above for 40

Other Travel Modes

- $\sim 3\%$ (& growing) of trips are school bus trips
- Colectivos have increased from <2% in 1991 to 6% today
 - Distance-based fare, important services to lower density suburbs
- Walking accounts for 20% of trips
 - 33% of school trips; 20% of "other" trips
 - Average time: 16-19 minutes
 - Average distance ~1.5 kms
 - Implies lower total accessibility for the poor
- Despite favorable topography, climate bike use low (1.6% all trips)
 - A recent study (Ortuzar et al 1999) suggests a bike network of 3.2 km bikeways/km² would increase bike share to 6%
 - Primarily replacing bus trips

Transport, Land Use, Urban Form - Roads

 Anecdotally, road investments have played/ important role in development

- in east, southeast suburbs
- Industries on west, northwest Ring Road
- Highways "cause" expansion?
 - Lo Barnechea (in East) began developing before major road infrastructure expansion
 - Developers lobbied for expansion, development subsequently accelerated
 - La Florida suburbanized before radial road upgrades
 - Chacabuco (Province directly to North) development currently constrained by lack of road infrastructure

Transport, Land Use, Urban Form - Metro

- Eastern portion of Line 1 coincided with urban transformation and densification (Providencia, Las Condes corridor)
 - But, no comparable results on poorer, western segment in east, southeast suburbs
- Line 2 criticized for not generating land effects
- Line 5 too soon to judge?
 - Bellavista de La Florida mall already existed
- Kain & Liu (1994): Metro encourages suburbanization
 - But, only if Metro investments did not substitute for other urban transport investments
 - Seems that, actually, Metro did take away from other investments
 - Did Line 1 "plant the seeds of its own destruction" by reducing importance of CBD?
 - Ridership profile suggests opposite effects

Transport, Land Use, Urban Form

What role externalities?
Air pollution, noise, accidents
Major traffic corridors, particularly running through the intermediate *comunas*Does the increased accessibility implied by this traffic more than offset than negative effects?

– Or, is it further fueling urban outgrowth?

Land Use, Urban Form, Transportation

- Predominant urban form of Greater Santiago (remember last week's slides on land uses)
 - historical concentration of trip attractions in city center;
 - socio-economic segregation, which produces long work, school, and shopping trips from lower income neighborhoods to upper income neighborhoods
 - Better concentration of employment, shopping, education opportunities
 - functional segregation, which results in many, often long, trips
 - from less-equipped zones to those with greater diversity of land uses
- Jobs/Housing Balance (1991) (Kain & Liu, 1994)
 - 13 comunas 0.8-1.8; 19 comunas 0.2-0.7
- School/Housing Balance
 - Relative imbalance: school trips have been important transport policy focus
 - Linked to prestige, long-run social contact "externalities"

Land Use, Urban Form, Transportation

Recent Trends (as seen last week)

- The migration of the CBD
 - Providencia, Las Condes, Vitacura (East)
 - Huechuraba, Quilicura (North) and Pudahuel (West, near airport)
- The emergence of the "edge city"
 - Potential to reduce suburb-center city travel
 - Potential to increase suburb-suburb travel

Land Use, Urban Form, Transportation

• The Local factors (3 D's)

- Kain & Liu (1994) find little evidence of effects
 - Aggregate *comuna*-level data of density and mode share
- Similar analysis at aggregate *comuna* level (Zegras & Gakenheimer, 2000)
 - Negative correlation between relative mix of land uses and walking

 Implies that the poorer *comunas* (walking-dependent) have lower levels of overall accessibility

More detailed, micro-level data required for more conclusive analysis

– Rich area for future research....

T, L-U & Environment

Air Pollution

- RM in violation of standards
 - TSP, PM₁₀, Ozone, CO
- Risk of violation for NO₂
- Transport is principal source of PM₁₀, CO and – virtually – Ozone
 - Especially since ozone is apparently NOxconstrained

Transport and Air Pollution in RM

Vehicle Type	PM ₁₀	CO	NOx	VOCs	SO ₂
Cars and Light Trucks	1.5	72	34	34	3
Taxis	.1	11	4	5	.5
Trucks	2	8	20	4	6
Buses	3	2	13	2	5
Motorcycles	0	.3	0	.4	0
All Vehicle Types	86*	92	71	46	15

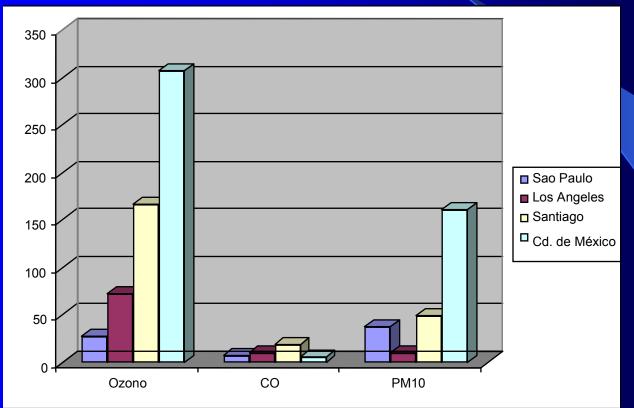
* Includes Road Dust.

Source: CONAMA, 1998

AQ Management – History

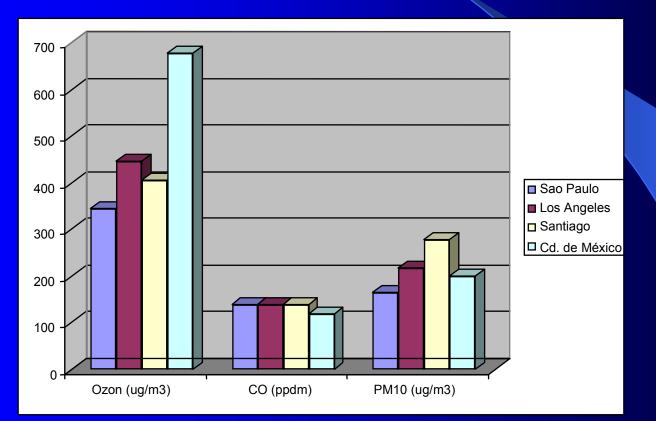
- 1978 first AQ norms
- 1988 first monitoring stations
- 1990 Special Commission for AQ established
- 1992 first catalyst vehicles introduced
- 1994 CONAMA created
 - national environment legislation passed
- 1996 RM pollution violations "declared"
- 1997 AQ management plan published
- 1997 expansion of monitoring stations
- 1997 development of first AQ prediction model
- 1998 massive industrial conversion from diesel to natural gas
- 1998 "emergency" levels revised, MC standards set
- 1998 use of AQ model for formally anticipating episodes
- 2001 introduction of "city diesel" (0.03% sulfur)

Number of Times Norm Exceeded in One Year



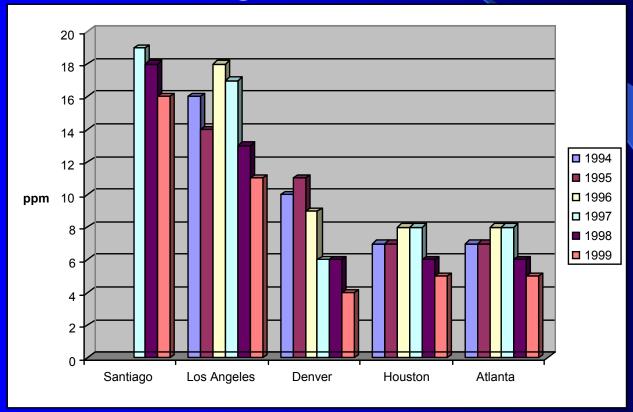
Note: Various years b/w 1995-98 Source: Lents, et al, 1999.

Maximum Pollution Levels Reached

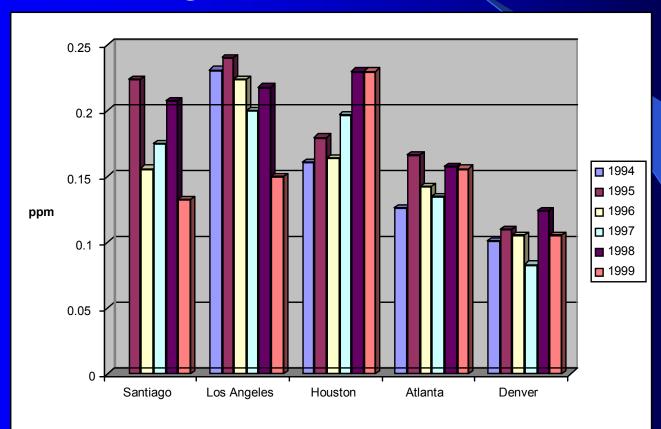


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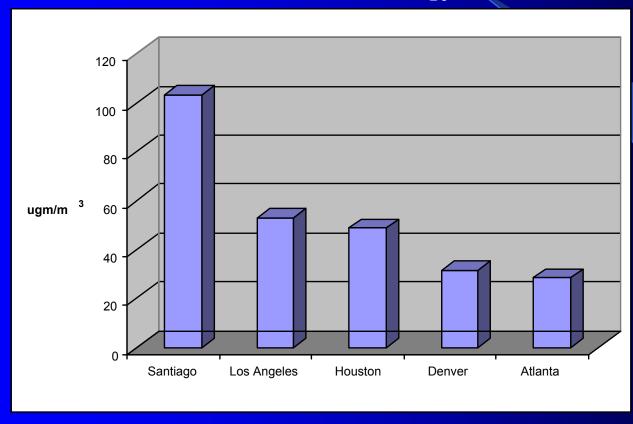
US Cities & Santiago: Maximum CO Levels Reached



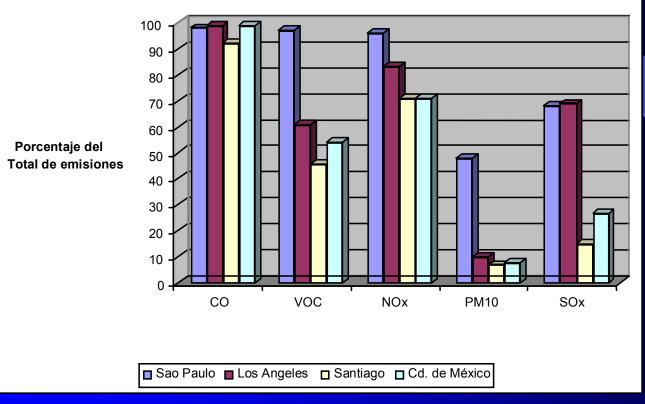
US Cities & Santiago: Maximum Ozone Levels Reached



US Cities & Santiago: Average PM₁₀ Levels: 1997-99



Percentage Contribution of Mobile Sources



Air Pollution Progress

First Half of 1990s (1989-95)

- **PM**₁₀
 - "emergency days" declined from 10 to 0
 - "pre-emergency" from 30 to 10
- CO
 - Days in violation declined by $\frac{1}{2}$ to 56 in 1995
- Ozone more persistent, considerably varied across region
- 1997-2000
 - 1% reduction in ozone (still 45% from standard)
 - 31% reduction in CO (still 35% from standard)
 - 23% reduction in avg. PM_{10} (still 35% from standard)

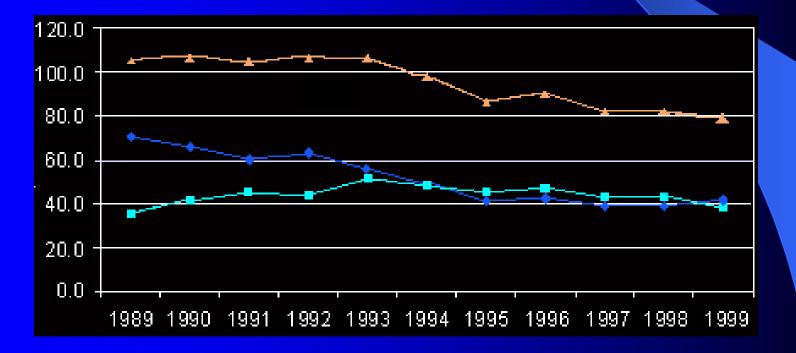
Episode Definition

Based on PM Concentration:

Index of Air Quality for Particulate Matter (ICAP)

ΙCAP	Category ICAP	PM10 ug/m3 (24 hrs.)	Level	Episode
0-100 Good	0	0	0	-
101-200 Regular	100	150	0	-
201-300 Bad	200	195	1	Alert
301-400 Critical	300	240	2	Pre- Emergency
401-500 Dangerous	400	285	2	Pre- Emergency
>501 Excede	400	330	3	Emergency

PM₁₀ Concentrations – Average Annual



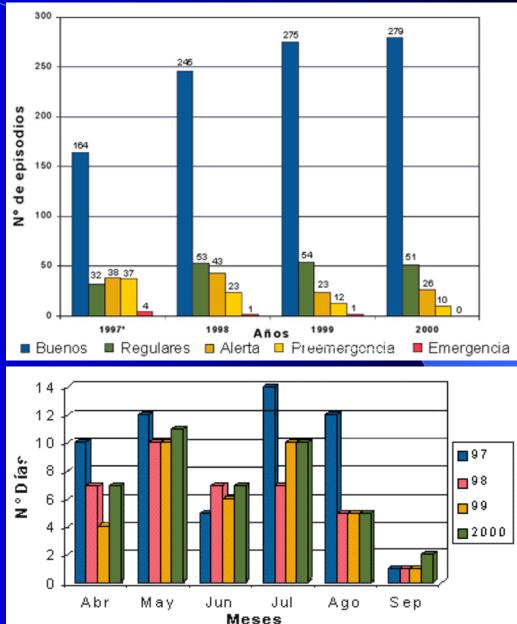
Source: www.conama.cl/rm

Recent History: Episodes

Annual Episodes



Source: www.conama.cl/rm



T, L-U, Environment – Other Concerns

- <u>Land conversion</u> loss of agricultural land, pressures on wetlands, loss of fragile foothills
 - Implications for erosion, flood control, species loss, micro-climate
- <u>Water pollution, depletion</u> untreated residential and industrial sewage, nitrate deposition, groundwater depletion (esp. Chacabuco)
- <u>Noise pollution</u> 80% of population living or working on principal arterials at risk of hearing loss (as of 1989)
 - 70% of residential, mixed use land inadequate for these uses due to noise
- <u>Solid waste disposal</u> 80% of domestic waste makes it to landfills, but most industrial waste disposed illegally, waste growing 2% year
- <u>Open spaces</u> less than 2.5% of urbanized area dedicated to open space (40% less than international norms)

The Public Intervention Space

• Finance

- Taxes, transfers, subsidies, impact fees
- Planning Interventions
 - Urban and Regional Plans, Sectoral Plans
- Impact Studies
 - Transport System Impact Studies, Environmental Impact Studies, Urban Impact Studies.

Public Finance

Central Government

- Still most important government level
 - 95% of all taxes collected
 - Major investor, redistributive role, rule-setting role for Municipal government revenue-raising
- Revenues: 60% from VAT and other consumption taxes; 30% through income taxes; 12% through customs duties
- Essentially neutral spatial effects
- Apparent RM subsidy to other regions (via transfers to Regional, Municipal governments

Public Finance Regional Government

- No revenue-raising capacity
- Fully dependent on transfers from Central Government
 - FNDR (Fondo de Desarrollo Regional)
 - Redistributional
 - ISAR (Inversion Sectorial de Asignacion Regional)
 - Assigned to Ministry and Region, GoRe determines where to spend from Ministry-approved projects in roads, housing
 - IRAL (Inversion Sectorial de Asignacion Local)
 - To be funneled through regional governments to Municipalities
- In RM, 1993-97: FNDR+ISAR+IRAL = \$140 million
 - FNDR(44%), ISAR (44%), IRAL (14%)
 - Heavier relative focus outside of Greater Santiago

• Ongoing plans to decentralize investment decision-making

- But, as of 1998 regional funds account for just 8% of total public investments in RM
- Furthermore, who really controls the ISAR?

Public Finance

Municipal Government

- Property Tax
 - Absent transfers, single largest source of local revenues (76%)
 - Collected by Central Government
 - Despite law, very infrequent re-appraisals
 - Slightly progressive structure
- Vehicle Registration Fees (*permiso de circulacion*)
 - Buoyant
 - 1% to 4.5% of vehicle value
 - Even after transfers to FCM, important source of Municipal revenues i.e., 20% in Providencia
- Business Licenses
 - Santiago, Providencia, Vitacura, Las Condes must contribute 55%-65% of fees to FCM

• FCM (*Fondo Comun Municipal*) – redistributive mechanism

- 60% property taxes, 50% vehicle registrations, other fees
- Even after redistribution, riches comunas 8x income/capita than poorest

Public Finance

<u> Transport Finance</u>

- Road user revenues (Gas tax, registration fees) apparently more than cover expenditures
 - Apparent subsidy to Metro
 - Does not take into account external costs
- Much rhetoric, little movement on road-pricing
 - Legislation stalled in Congress
- Infrastructure concessions
 - PanAmerican Highway, Costanera Norte, Radial Nor-Oriente
- Metro
 - Infrastructure financed by Central Government
 - Operations covered by revenues
 - Some minimum private sector participation (Bellavista de La Florida), possibly increasing in future

Plans

• PRDU (Regional Plan for Urban Development)

- A guiding instrument, created by Seremi-MINVU
- Non-existent in practice
- Inter-Comunal (PRMS), 1960, 1994, Modifications
 - Created by Seremi-MINVU
 - General land use zoning, growth boundaries, densities, major infrastructure rights of way
 - 1994 Plan
 - Sets UGB, raises densities (city-wide to 150/hectare), specifies land use zones, establishes greenspaces, preservation zones, "sub" centers
 - Modified in 1997 to open up the Province of Chacabuco

Regional Plans - Comments

- Chacabuco Province
 - Plan adds 35% (19,000 has) to metro area's current urban area
 - Province actually contains 190,000 has.....
- Do financial pressures/interests over-ride all plans?
 - Expose inherent conflicts/contradictions
- What about coordination with other plans (i.e., various transport plans, environment plans)
- What about the PRI being developed for the South of the RM?

The Growth Boundary

- In 1994 PRMS, modified in 1997 with Chacabuco
 - Enforced through provision of public infrastructure
- Existence too short to gauge true impacts on land markets
- Probably slowed growth that otherwise might have occurred
 - "bought time" for creation of other instruments
 - Lessened impact of the Law of Agricultural Parcels
- Future role: depends on future modifications....